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NEW ECONOMY

## New Wave of Telecom Deals Seen

By KEN BELSON

**C**ALL it the trickle-down theory of mergers. A wave of telecommunications industry mergers has created behemoths in the traditional telephone and cellular industries in the last year. Now the consolidation wave is likely to hit the equipment makers that supply the big carriers.

Investors are increasingly talking about potential deals between [Motorola](#), [Lucent Technologies](#), [Nortel Networks](#) and possibly European manufacturers like [Alcatel](#). The rationale is simple: When carriers merge, they cut their capital spending budgets. To survive, their equipment suppliers have to merge to keep revenue growing and expand into new product areas.

"There are still too many suppliers out there," said Ari Bensinger, an industry analyst at Standard & Poor's. "Now that they are fighting over a smaller pie, something has to give."

Edward Snyder, an industry analyst at Charter Equity Research, and others point to the Cingular Wireless-AT&T Wireless merger, which was announced last February, to show how the changing relationship between carriers can affect suppliers. In the quarter after that deal was announced, [Ericsson](#), the Swedish equipment maker that supplies Cingular and AT&T Wireless, said orders from North America plunged 48 percent compared with the previous quarter.

Equipment makers are likely to see slowing growth in orders this year, industry analysts say, because of deals between [SBC Communications](#) and AT&T and between [Verizon Communications](#) and [MCI](#).

Though government regulators are expected to take a year to rule on the deals, the telecommunications companies will probably resist raising their capital spending plans until their mergers are approved and they have a better idea of what their combined companies will look like.

Once that happens, they are expected to ratchet back on spending. For instance, SBC, which will have greater bargaining power with suppliers by absorbing AT&T, expects to cut procurement costs by 5 percent after its deal is approved. The newly combined company also expects to reduce capital spending by up to \$200 million in 2007 and as much as \$300 million in both 2008 and 2009.

SBC and AT&T buy about 60 percent of their combined equipment from the same vendors. That is not good news for manufacturers like Lucent, which has been a big supplier to the Bell operating companies and to long-distance carriers like AT&T.

Last month, Lucent said it expected sales to grow 4 percent to 6 percent this fiscal year, which runs through the end of September. That's below the 6.8 percent increase in sales last year.

Lucent and Motorola have been at the center of most of the merger speculation recently. Motorola relies

heavily on its mobile phone handset business, which has become increasingly commoditized as a result of pressure from rivals in South Korea and elsewhere. By acquiring Lucent, Motorola would expand its presence in the wireless equipment market to complement its strong position in the cable equipment market.

A combined Motorola-Lucent would hold 65 percent of the market for cellphones that use C.D.M.A. technology, the standard that Verizon Wireless, [Sprint](#) and others use. But only 30 percent of the world's cellphones use that technology, and the companies would not gain ground in Europe and Asia, where G.S.M. technology is more prevalent.

Motorola would also inherit Lucent's shrinking fixed-line business, which declined 18 percent in the quarter that ended in December, from the same period a year ago.

Spokesmen for Motorola and Lucent declined to comment on a potential deal between the companies.

But Tal Liani, a Merrill Lynch analyst, in a report issued this month, analyzed the implications of such a union. While noting he had no specific information about any deal, Mr. Liani said that revenue would grow 5 percent at a combined Motorola-Lucent and operating expenses could be cut by 3 percent, or \$300 million.

Some analysts say that a Motorola-Lucent deal, or perhaps one between Lucent and [Cisco Systems](#), the largest maker of Internet networking equipment, would be easier to carry out than a deal between Lucent and a European or Asian company, like Alcatel or Huawei Technologies of China. In the first two cases, both companies are American and might be subject to less regulatory scrutiny.

Lucent canceled merger talks with Alcatel in 2001, reportedly because it was wary of ceding control to a French company. Lucent still runs Bell Labs and has many contracts with the United States government.

Analysts say that nationalism may also scuttle any attempt to take over Nortel, the Canadian giant that has suffered accounting problems and an executive shake-up during the past year. Though its sales have fallen by more than 60 percent since 2000, it remains one of the largest and most heavily traded companies on the Toronto Stock Exchange and its board is filled with well-known Canadian executives.

Regardless, the largest equipment makers will almost certainly have to change. Capital spending by the four Bell companies - Verizon, SBC, [BellSouth](#) and Qwest - has fallen 14 percent since 2002. Though they continue to invest in fiber optics, broadband services and software-driven network equipment, they spend far less on traditional circuit-switched phone equipment.

Spending on wireless equipment will continue to rise as carriers expand their coverage areas and try to improve service, said Daniel G. Bergstein, a lawyer at the firm of Paul, Hastings, Janofsky & Walker who specializes in telecommunications. But increased investments in that area, he said, may be offset by pressure on manufacturers to cut prices.